

Moldova experts as contributors to the excellent workshop in Slovenia

PUBLIC FINANCIAL MANAGEMENT
>> Budgeting Preparation and Execution

Budget Submissions of Line Ministries

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CEF, Ljubljana, Slovenia



Learning and Regional Cooperation in South East Europe



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Center of Excellence in Finance is a leading regional capacity development institute located in Ljubljana (Slovenia) supporting capacity development in public financial management and central banking topics for individuals and institutions.

Robert Baumüller, Program Manager of CEF welcomed Mrs. **Viorica Neclea** (Lead consultant at Budgetary and fiscal policy generalization and coordination Division, Budget Synthesis general Division of Ministry of Finance of the Republic of Moldova), **Angela Zagaiciuc** (Consultant superior at Ministry of Justice of the Republic of Moldova), **Raisa Ghilan** (Deputy head at Finances in education, culture and science Department of Ministry of Finance of the Republic of Moldova) as participants to the workshop on Budget Submissions of Line Ministries in Ljubljana. This learning initiative focused on the budget process in line ministries.

Thanks to the financial support of the Slovak-UNDP program “Public Finance for Development” these three professionals could attend the event that was held June 1-3 at the CEF in Ljubljana, Slovenia and the experts from Moldova could contribute to the content of the workshop. The workshop aimed at supporting finance officials of line ministries to carry out their tasks and at stimulating reflection on the merits of current procedures and how they could be improved.

Mrs. **Viorica Neclea** and **Raisa Ghilan** mentioned (among the expectations at the beginning of the workshop) that as experts of Ministry of Finance of the Republic of Moldova they are involved in analyzing of how the policy plans fit within existing

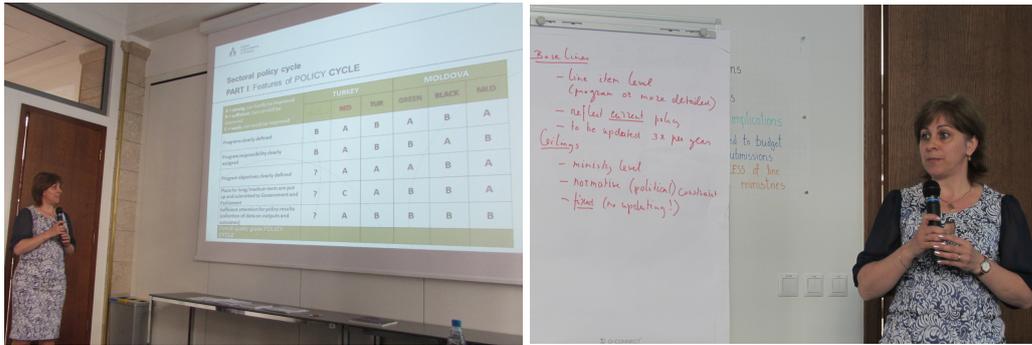
financial limits. Thanks to better understanding of the annual negotiation process between the line ministries (LM) and the Ministry of Finance (MoF) about the ministerial ceilings, they could improve possible strategies of the Ministry of Finance to maintain budgetary discipline.

DAY 1 (June 1) – Workshop's participants discussed **sectoral policy making** and its fiscal implications, and learned how it is done in the six countries represented in the workshop. European experts got the opportunity to take a more detailed look at the cases of Turkey and Moldova, and placed their observations in the context of the budget process, referring to our pre-event survey on budget circulars.

Mrs. Viorica Neclea (Lead consultant from Ministry of Finance from the Republic of Moldova) presented her contributing topic: “**The evolving role of the budget process in line ministries in Moldova**”. Then group work with focus on strong and weak features of the budget process in line ministries in Moldova, as well as Quality of Sectoral Policy Cycle followed.



According to feedback from **Viorica Neclea**: It was great experience for her “having the responsibility to share the Moldovan practices with other participants and also giving us the opportunity to discuss on different issues related to the topic.”



DAY 2 (June 2) – After the reflections on what workshop’s participants learned on Day 1 (facilitated by resource persons Robert Bauchmüller & Dirk Kraan) they extended their discussions to **structural reforms in the light of EU accession** (led by Mojmir Mrak). Later on, they simulated advising the minister on how to improve the budget submission process of the ministry.

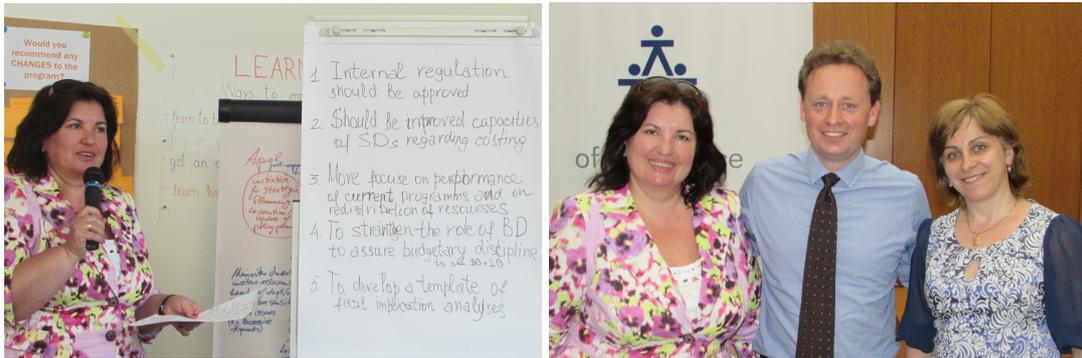
According to feedback from Viorica Neclea: During the event she have enriched her “knowledge about the best features of a modern budgetary process, the increased role of the sector line divisions in LM, the importance of fiscal impact assessment of structural reform in light of EU accession and other interesting information.”

DAY 3 (June 3) – During Day 3 workshop’s participants **simulated a budget negotiation between the Ministry of Finance and the Ministry of Infrastructure**, and then concluded the event with final reflections and identifying areas for future capacity development.

According to Feedback from Viorica Neclea: “The communication with international experts as **Dirk Kraan and Mojmir Mrak** helped Moldova participants to understand the weaknesses in Moldova system and to identify the potential improvements.” She hoped that their recommendation after the workshop given to their Minister would be appreciated and they could do their best to implement them in practice.

Mrs. **Raisa Ghilan** (Mrs. Neclea’s colleague from Ministry of Finance, the Republic of Moldova) added: “Moldova participants are preparing a note for our superiors with the conclusions and recommendations from the workshop and we will inform CEF late about this. Also, we will keep CEF in touch with our previous proposal regarding

a meeting of specialists from Financial departments in Moldova. We think it could be organize in the late autumn and we will need CEF support for this.”



During **Lunch seminar** (Back-to-back to the workshop) participants discussed the ways to strengthen the role of line ministries in the budget process, looking at a **comparative study** on Croatia, Slovenia and the Netherlands, and placing it in the context of good financial governance. CEF Advisor Dirk-Jan Kraan presented his paper on line ministries' capacity development needs and priorities in public financial management against the background of a reinforced role of financial directorates of line ministries.

Workshop's organizers (CEF) also recommended to participants to read the GIZ Guidance Note and Tool on Good Financial Governance in Sector Ministries and other useful materials (published on the website of CEF).

The highlights from the workshop on Budget Submissions of Line Ministries were promoted and **published on social media** (Twitter and Facebook) of Slovak-UNDP program **Public finance for development** (<https://www.facebook.com/PublicFinance4Development> and <https://twitter.com/PubFinance4Dev>), as well as CEF websites (<https://www.facebook.com/centerofexcellenceinfinance> and https://twitter.com/CEF_Ljubljana).